



HEC
MONTRÉAL

Consulting mandates in

Entrepreneurship-Intrapreneurship-Innovation

Master of Science (MSc)

2020-2021

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MSc Graduates

hec.ca/en/msc

A solution to your management challenges, especially in times of crisis

Each year, businesses and organizations like yours benefit from the expertise of HEC Montréal's [Master of Science \(MSc\)](#) students by welcoming them to their offices to provide targeted consultation.

In the midst of the ongoing crisis caused by **COVID-19**, our students, with support from HEC Montréal faculty, are part of your company or organization's solution. They can help you better understand the impact of the crisis on your company or organization, suggest innovative solutions and strategies to help you manage the effects, and plan better for what is to come.

More generally, our students can help you solve a management problem, or identify business opportunities in the market.



Ting Wu
MSc Graduate

More than an internship

- A professional service offering, under the supervision of an HEC Montréal professor
- Access to best practices, and a strong understanding of current management issues

When you offer a student the opportunity for a consulting mandate within your company or organization, you are offering them the chance to conduct a large-scale project that is tailored to your needs and can take on different forms:

- Assessment of the situation;
- Support in planning and implementing management practices;
- Design of tools and models that can serve as a basis for decision making;
- Performance analysis of company activities;
- Recommendations to address a problem;
- Support in other problem areas your company has identified.

- Fingertip access to expertise in the various fields of management covered in the 20 program specializations
- 405 hours of work performed over one term (12 weeks)

Recruitment and compensation assistance

It is strongly recommended to provide compensation to students who provide your company or organization with consulting services. Several incentive programs offer internship hiring assistance. The government also offers a [tax credit for an on-the-job training period](#).

[See our webpage for further information on internship hiring assistance programs](#)

Examples of consulting mandates in **Entrepreneurship-Intrapreneurship-Innovation**

- Development of a strategy and proven business model to facilitate the growth and internationalization of a tech start-up
- Evaluation of best practices in agile knowledge management to accelerate innovation projects within a large creative company
- Analysis and recommendations for the design of a user-centric open-innovation platform for a government corporation
- Comparative analysis of best practices in entrepreneurial assistance programs in their start-up phase
- Markup of strategies and innovative business models for environmental NPOs
- Recommendations for innovation by acquisition in the consulting sector
- Introduction of Design Thinking tools in the health sector

Student training

[Learn more about this Master of Science \(MSc\)](#) (in French)

Skills of our students in **Entrepreneurship-Intrapreneurship-Innovation**

Students specializing in Entrepreneurship-Intrapreneurship-Innovation in the MSc Program at HEC Montréal know how to:

- Design, develop and implement a controlled entrepreneurial approach, i.e.:
 - Identify an opportunity
 - Develop a prototype
 - Develop a minimum viable product/service, supported by a viable value proposition, a cohesive business model and a concrete action plan
- Define, organize and implement an innovation approach in a public or private organization, or between organizations, based on best practices in creativity management, breakthrough ideas, Design Thinking and co-creation
- Analyze, evaluate and optimize an entrepreneurial or innovation approach during its development or implementation.



Charlotte Douillard and Ivan Cédric Dabiré
MSc students

Areas of activity

Whether you run a non-profit organization, an SME or a company that operates in Canada or abroad, our students will provide consulting services that are tailored to your area of activity. The following table gives a few examples of projects carried out in recent years.

Industry	Company/Organization
Aerospace	<ul style="list-style-type: none"> Pratt and Whitney Canada Bombardier
Financial services and insurance	<ul style="list-style-type: none"> Caisse de dépôt et placement du Québec National Bank of Canada Desjardins Group PSP Investments Business Development Bank of Canada Laurentian Bank of Canada Intact Insurance
Consulting services	<ul style="list-style-type: none"> Talsom Deloitte Accuray EY
Agri-food and retail	<ul style="list-style-type: none"> L'Oréal Metro Sobeys ALDO Reitmans SSENSE Danone Nespresso Canada Keurig Lassonde Industries
Communications	<ul style="list-style-type: none"> Vidéotron Bell Canada Radio-Canada
Other	<ul style="list-style-type: none"> AIMIA Statistics Canada Société de transport de Montréal Loto-Québec Cirque du Soleil Radio-Canada McKesson Canada gsk

Responsibilities of the company/organization

- Identify a facilitator within your company/organization to provide support throughout the mandate
- Give an overview of the company/organization and the problem at hand
- Provide the student with the data and information needed to carry out the mandate
- Help the student integrate into a team, if necessary

To propose a consulting mandate, email HEC Montréal's Career Management Services Centre at sgc@hec.ca